



# Improved Resilience through Simplicity in Power Automation, Control, and Protection

Scott Manson, PE

Schweitzer Engineering Laboratories (SEL)

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# Hidden Cost of Complexity

Complexity takes more maintenance labor

- Functional and Security Updates
- Obsolescence & replacements
- Complex designs are replaced sooner
- Risk means more meetings and longer outages

Staff Challenges

- Training
- Shortage
- Doing more
- Change every 2 years



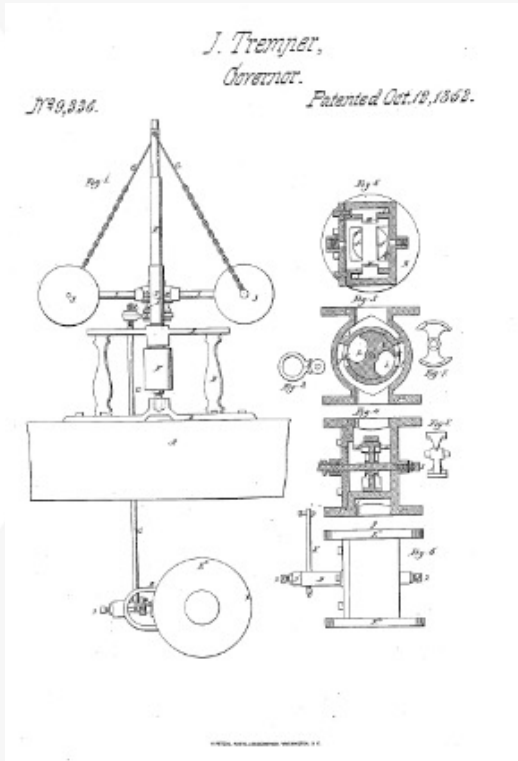
# Resiliency may take priority over Efficiency

## Example: US Department of Defense

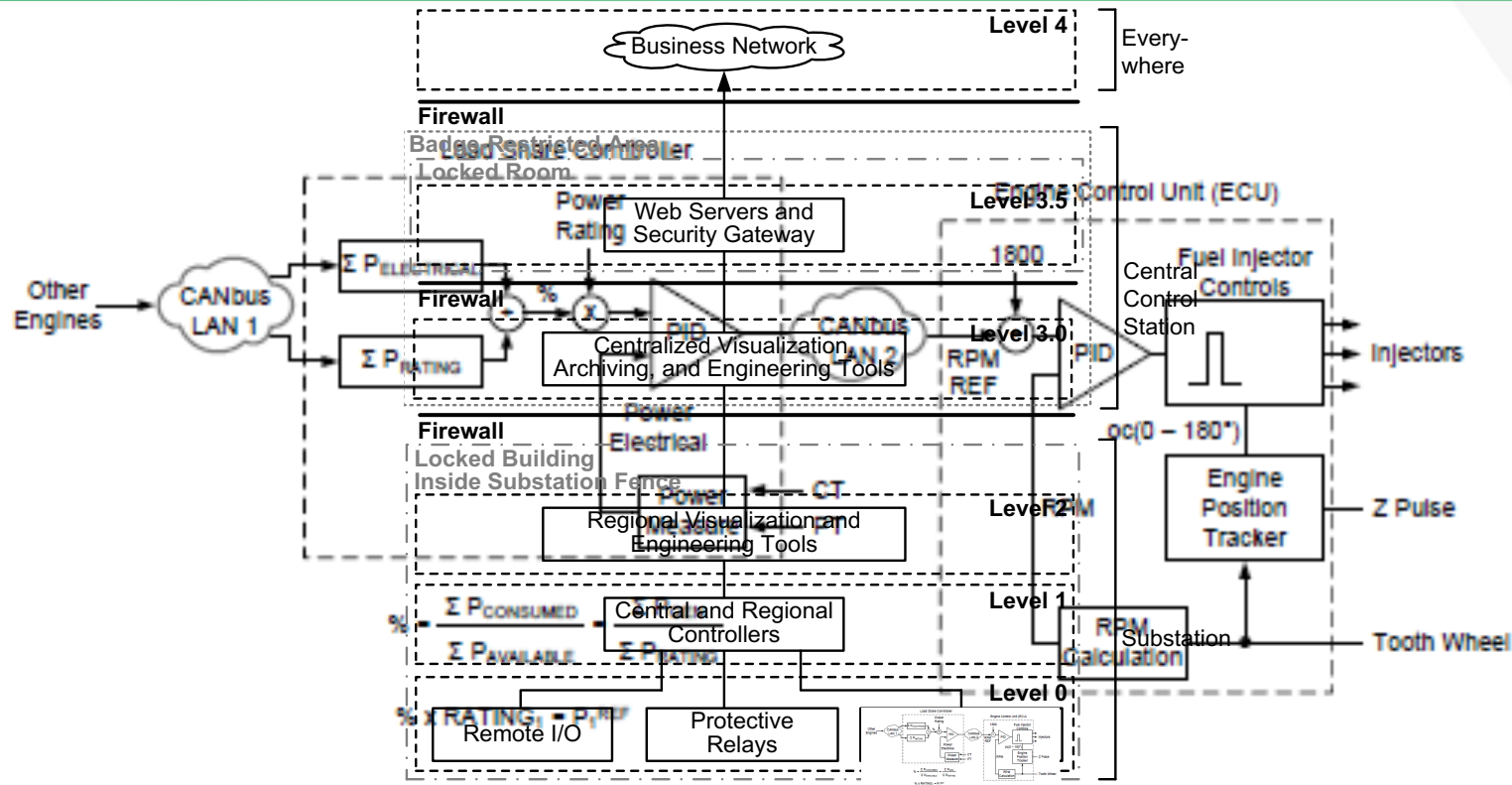
- 2007? - Energy Conservation Investment Program (ECIP)
- 2016 - Energy Resilience and Conservation Investment Program (ERCIP)
- 2023 - “The microgrid is a resiliency project and does not require a specific return on investment (ROI)...”

“The definition of genius is taking the complex and making it simple.” — Albert Einstein

Are we going the right direction?



Ball Valve Governor 1860-2023



Digital Isochronous Load Share 1995-2023

# Example: Evolution of Network Security

UART Data Diode ~ 1965

- Transmit Wire Only

Router/Firewall ~ 2010

Non-deterministic

Allow by default

RSTP learning

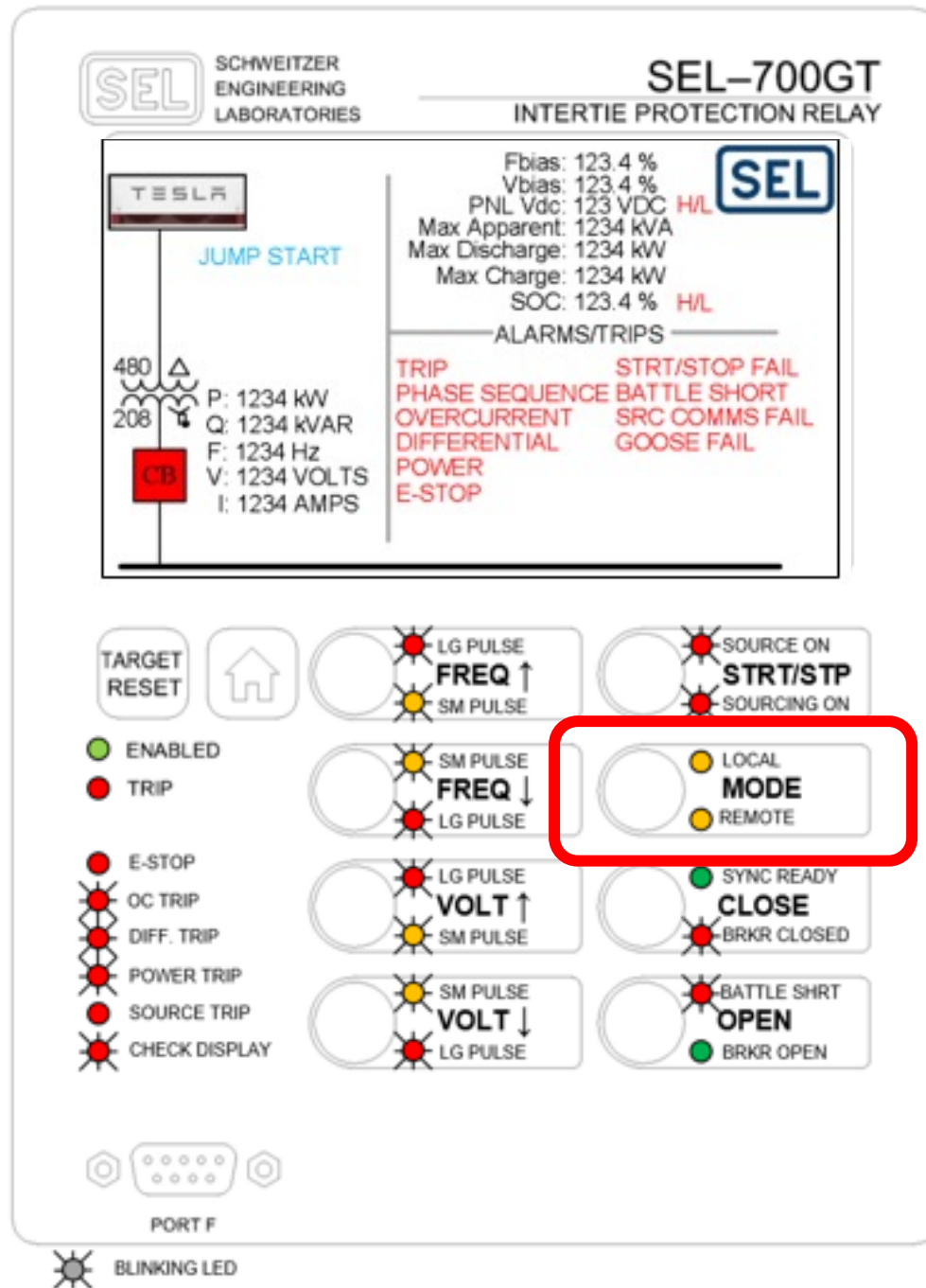
Millisecond network healing

Designed for IT

OT SDN ~ 2020

- Deterministic
- Deny by default
- SDN Configured
- Microsecond network healing
- Designed for OT & NERC/CIPS

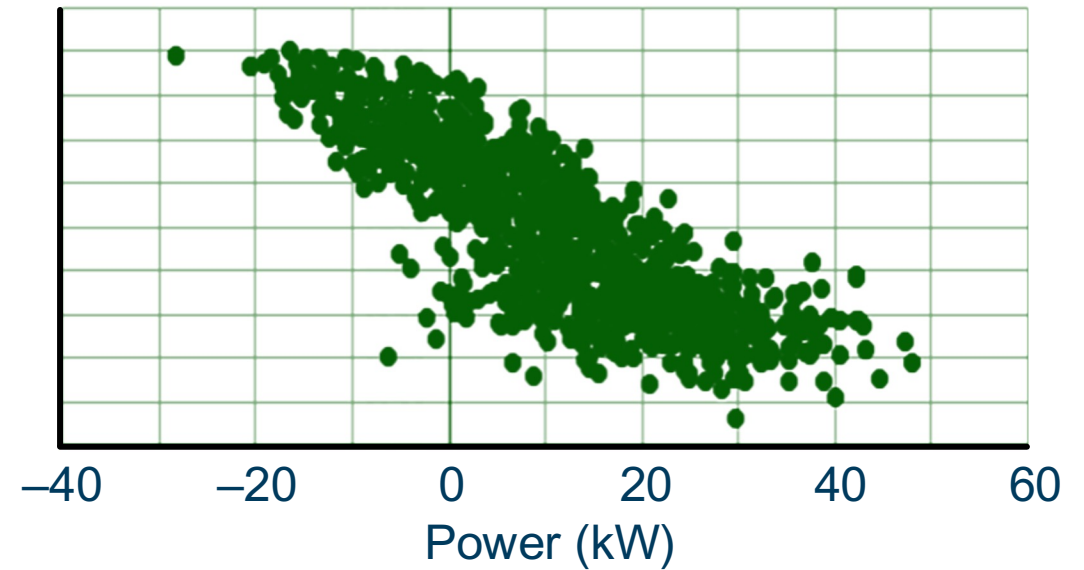
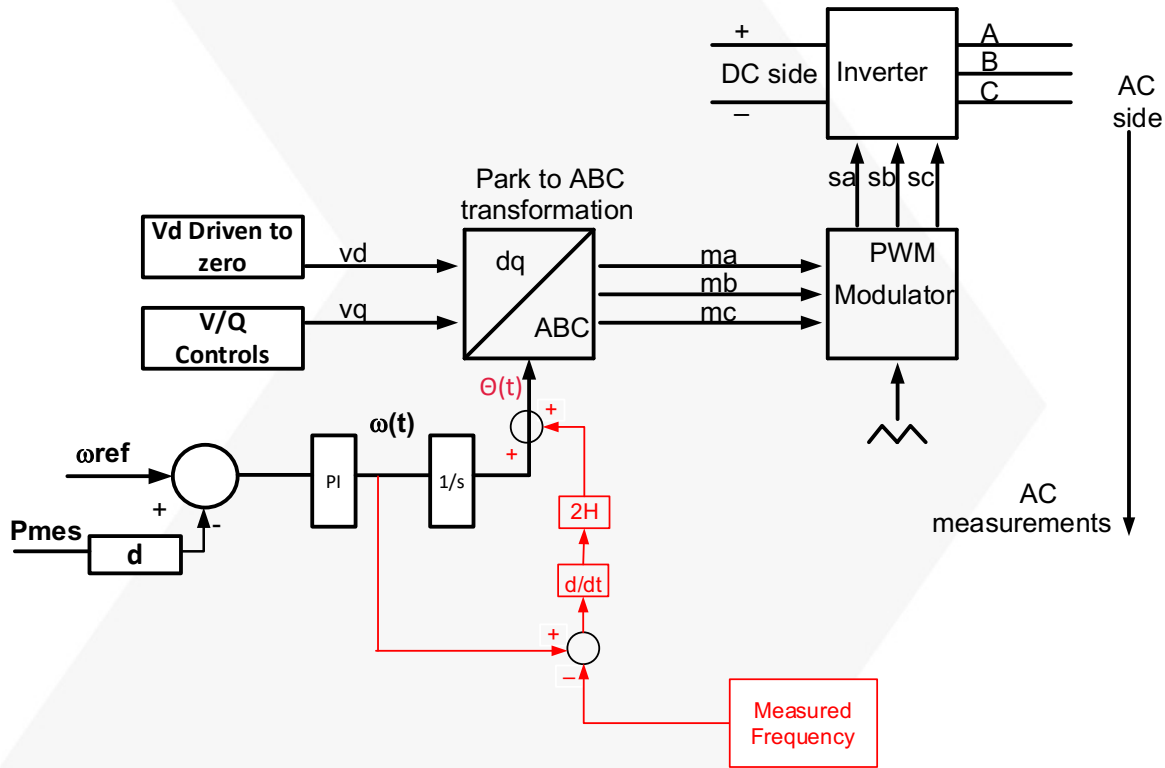
# Example: Local Mode Controls are the Cybersecurity plan B



# Example: Complex Inverters Erode Reliability

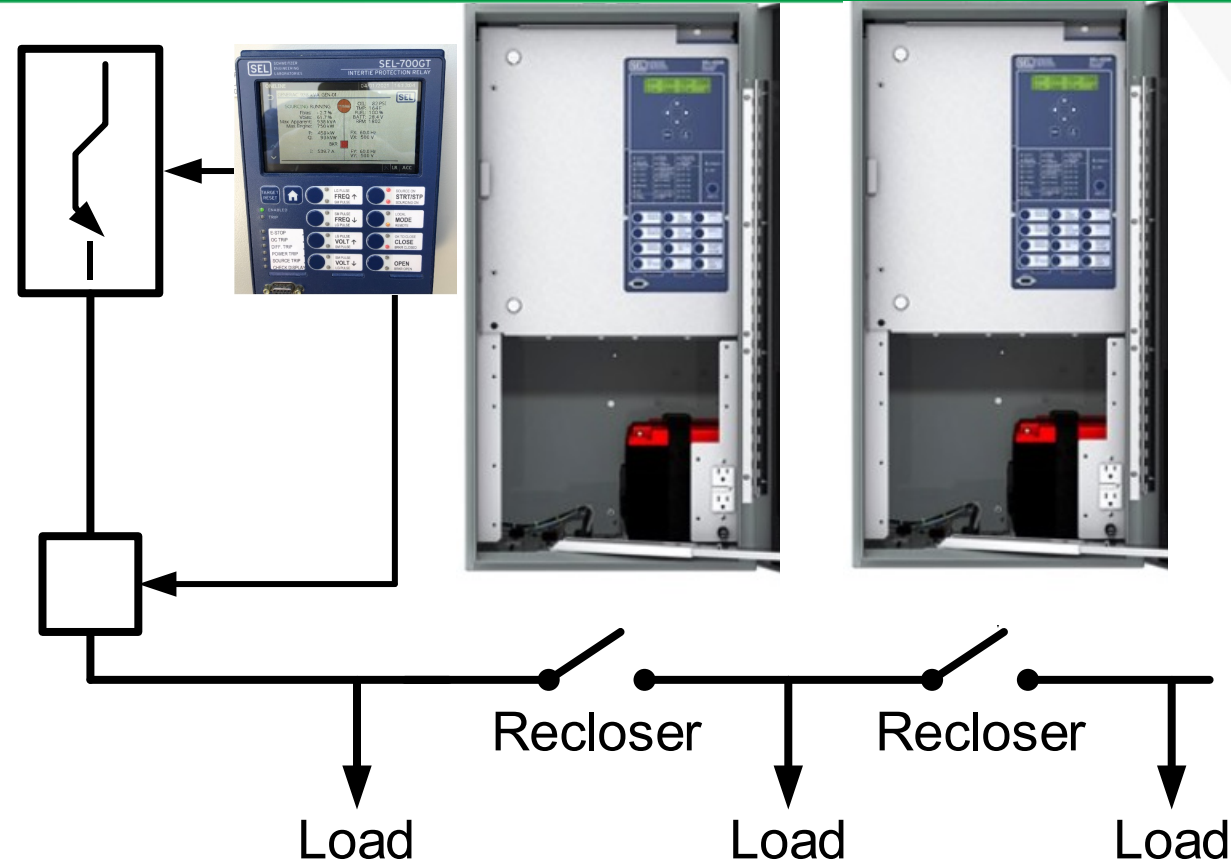
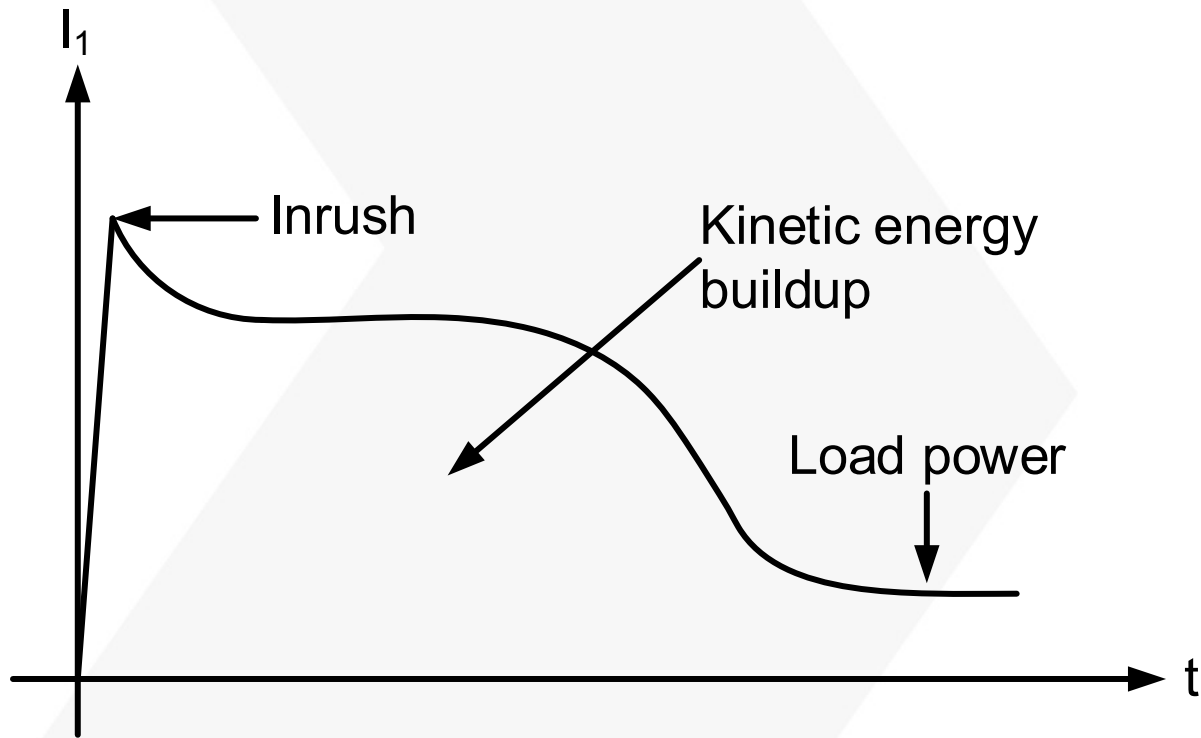
Mandated Feature	Undesired Outcome
Unintentional Island Detection	Unnecessary shutdowns
Virtual Inertia	Oscillations
Cessation	Unpredictable behavior
Cascaded Controls & transforms	Sub-synchronous Control Interactions

# Complex and Fragile: Virtual Inertia

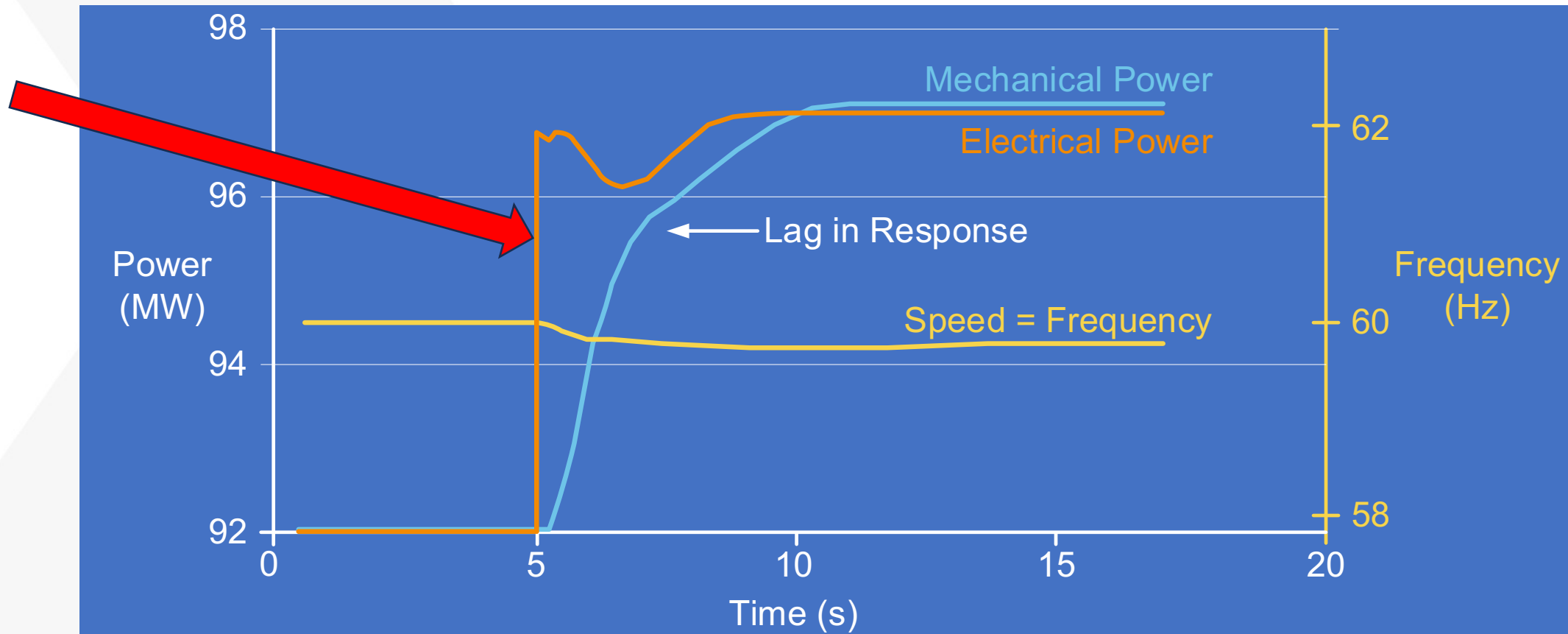




# Example: Re-energizing a Microgrid is Challenging



# Ultimate Resilience is an Energy Dispenser at speed of light

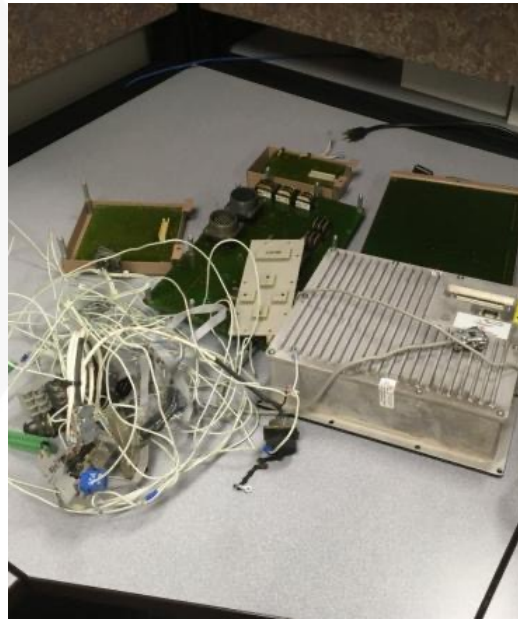


# Example: Generator Complexity Reset

60 kW Genset



Removed 32 lb of complexity

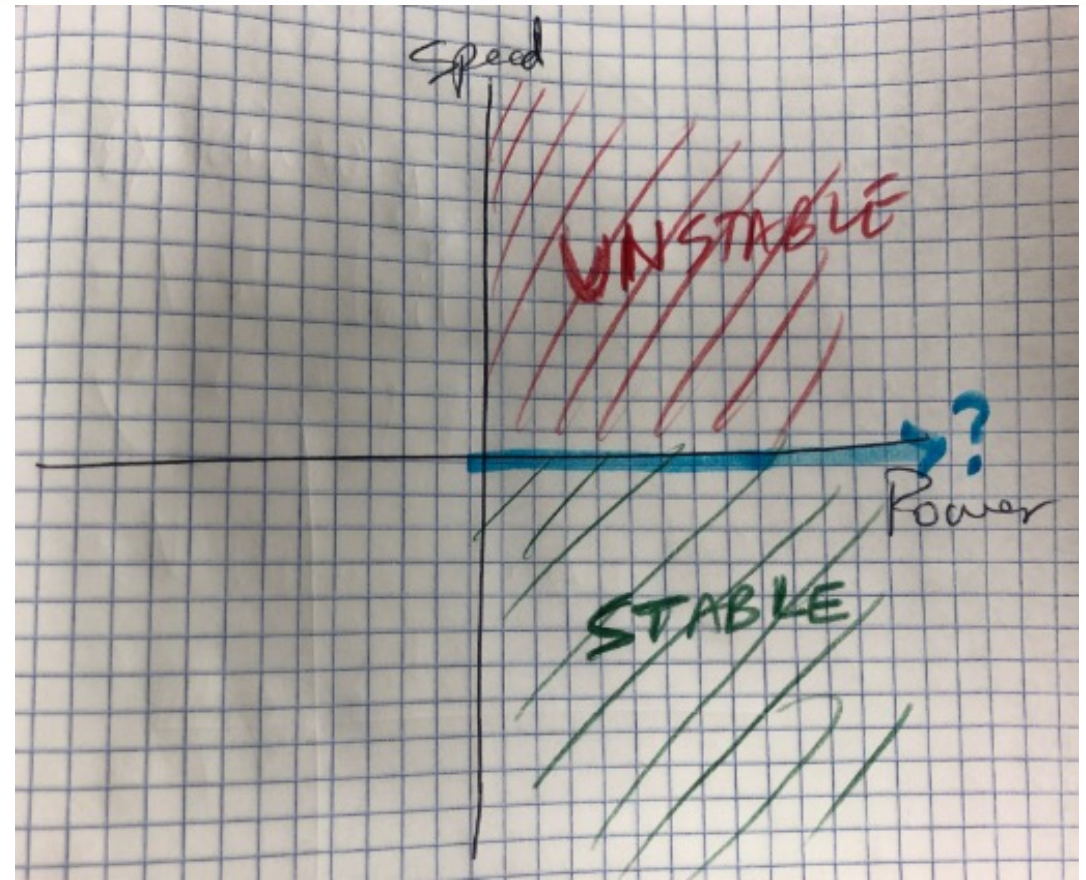
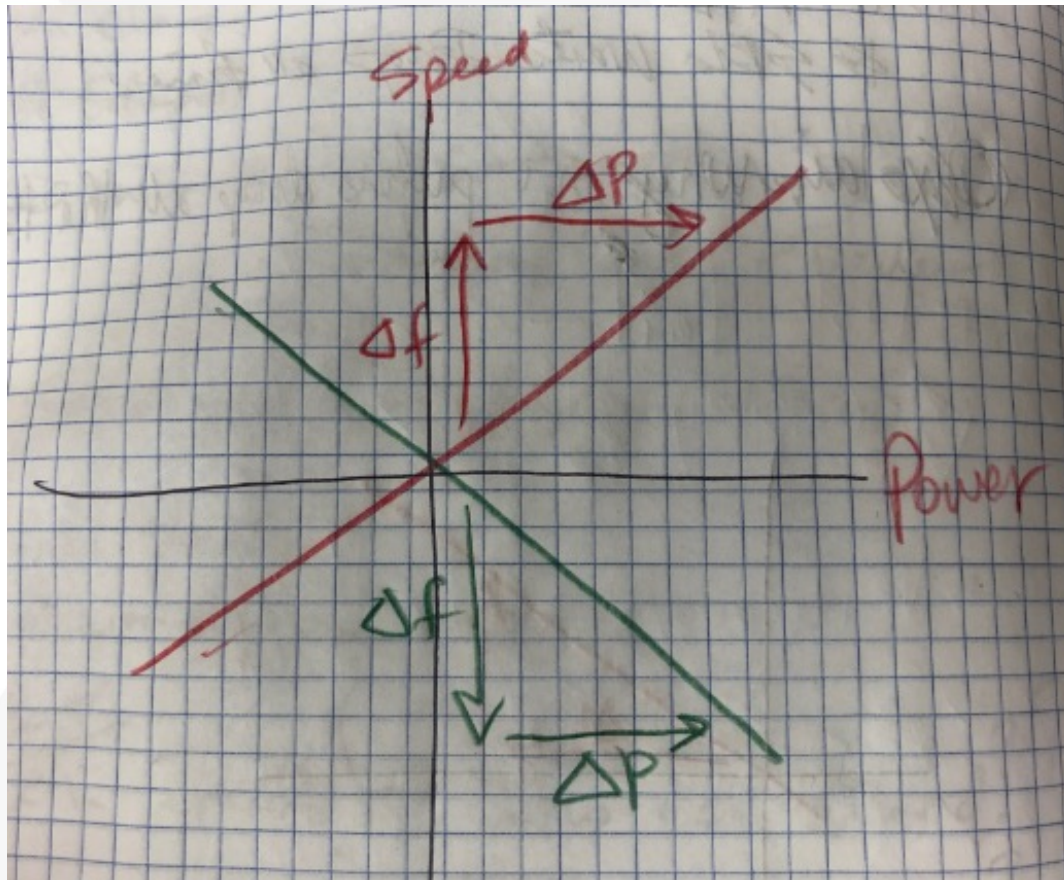


Streamlined Control & Protection



# Re-Examine All Your Assumptions

## Example: positive feedback avoidance



# Project Execution Process Must be Simple, Repeatable, Resilient

	Phase 0 Exit	Phase 1 Exit	Phase 2 Exit	Phase 3 Exit	Phase 4 Exit	Phase 5 Exit
Phase 0 Opportunity	Phase 1 Planning	Phase 2 Definition	Phase 3 Development	Phase 4 Testing/ Validation	Phase 5 Commissioning	Phase 6 Close Out
Evaluate RFP and Develop Proposal	Construct Project Plan	Document and Review Functional Requirements	Develop and Review Deliverables	Perform Functional and Staged System Testing – FAT	Perform System Installation and Review – Commissioning	Evaluate Project
Negotiate Contract and Verify Award/P.O.	Conduct Project Kickoff Meeting					Submit Final Invoice and File Records
	<b>Subordinate SEL ES Procedures</b> Project Management Protection Automation Special Protection Systems Design and Commissioning CAD Drafting Cybersecurity					

# Keep It Super Simple (KISS)

*“I didn't have time to write a short letter, so I wrote a long one instead.” -Mark Twain*

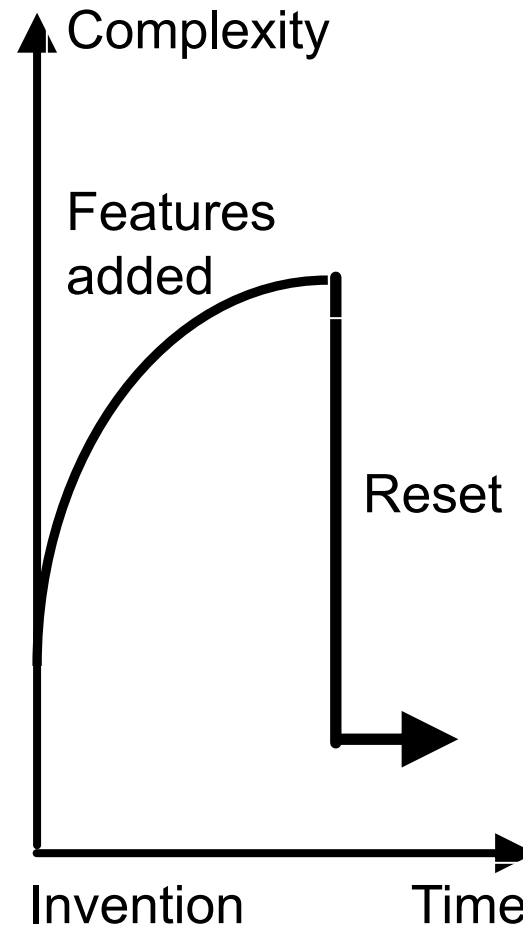


# Simplicity Killers

- Group think
- Making Assumptions
- Can't trace it to physics
- Politics
- Commercialism
- Timelines



# Go Forth and Reset Complexity





# Paperclip Award

